



No. 10724
Prince George Registry

IN THE SUPREME COURT OF BRITISH COLUMBIA

BETWEEN:

BRINK FOREST PRODUCTS LTD.

PLAINTIFF

AND:

MICHAEL GENE MADRIGGA,
COUNCIL OF FOREST INDUSTRIES,
NORTHWOOD PULP AND TIMBER LTD.,
NORANDA FOREST INC. and
DAVID C. McELROY

DEFENDANTS

REASONS FOR JUDGMENT

OF THE HONOURABLE

MR. JUSTICE TAYLOR

D. Byl, Esq.

Counsel for the Plaintiff

S. R. Schachter, Esq.
and G. B. Gomery, Esq.

Counsel for the Defendants
Northwood, Noranda, Madrigga
and McElroy

R. W. Lusk, Esq., and
B. J. Freedman, Esq.

Counsel for the Defendant
Council of Forest Industries

DATES OF TRIAL:

October 31, November 1, 2, 3,
4, 7, 8, 9, 10, 14, 15, 16, 17,
18, 21, 22, 23, 24 & 25,
December 5, 6, 7, 8, 9, 12, 13,
14, 15 & 16, 1988; January 3,
4, 5, 6, 9, 10, 11, 12, 13, 16,
17, 19, 20, 23, 24, 25, 26 & 31
and February 1, 2 & 3, 1989.
Prince George & Vancouver, B.C.

This action is concerned with the grading of dimension
lumber, a complicated yet necessarily inexact process of some
importance in British Columbia's forest industry.

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4 The claim is for something more than \$5,000,000 in
5 damages alleged to be due to the plaintiff Brink in respect of the
6 supply to it by the defendant Noranda of "economy" grade lumber
7 produced at mills of Noranda's associate company, the defendant
8 Northwood, which the plaintiff says did not in fact meet the
9 prescribed standards for that grade.

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11 The lumber was used by the plaintiff as raw material for
12 "remanufacturing" at its Prince George plant into smaller, higher-
13 grade pieces, by splitting, planing and trimming so as to eliminate
14 defective portions of the wood.

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16 The defendants--Noranda and its officers Messrs. Madrigga
17 and McElroy, its associated company Northwood which produced the
18 wood and the Council of Forest Industries (COFI) which provided
19 grading and other services both to the plaintiff and to Northwood-
20 -are alleged to have conspired together to deny the plaintiff
21 during the period November, 1983 to July, 1986 material
22 constituting the "top end" of the economy grade by putting this
23 into the next higher grade, and to supply as economy lumber
24 material which did not qualify as such, but was fit only for
25 "chipping" or burning. The plaintiff says the consequence of these
26 undisclosed changes in grading practice was, on the one hand, that
27 Northwood considerably increased its sales of lumber designated
28 "utility" or "No. 3"--the grades immediately above "economy"--and,
29 on the other hand, that the volume of remanufactured lumber which

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4 the plaintiff was able to produce fell significantly, as did the
5 average quality of the plaintiff's output.
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7 The plaintiff says also that the amount of its
8 "downfall", or waste, as a consequence substantially increased, and
9 it is by this increase in the proportion of wood rejected in the
10 course of remanufacturing that it seeks to prove its loss.
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12 The conspiracy is alleged to have been carried out
13 through the application by Northwood in its grading process of
14 certain confidential "guidelines" adopted by the defendant COFI of
15 which the plaintiff says it had no knowledge itself but which it
16 says were disclosed to, and used by, Northwood. These guidelines
17 incorporated criteria which the plaintiff says are in important
18 respects less demanding than, and essentially in conflict with,
19 those laid down in the published, and generally applied, National
20 Lumber Grades Authority Rules (NLGAR).
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22 The plaintiff also alleges negligence, breach of express
23 and implied warranties, interference in contractual relations,
24 improper termination of the wood-supply agreement, "economic
25 duress" and breaches of fiduciary duty. It claims punitive as well
26 as compensatory damages, and seeks an accounting of the profits
27 which it says Northwood made at its expense.
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4 The issues raised proved to be far greater in scope than
5 the parties had anticipated, and the claim became increasingly
6 complicated as the trial proceeded. The hearing took 50 days, as
7 opposed to the 19 which had been estimated, and more than 30
8 witnesses were called and 500 pages of argument submitted. Much
9 relevant documentary evidence within the possession of the
10 defendant COFI was disclosed only in the last stage of the trial,
11 and COFI also elected not to call the senior member of its staff
12 involved, whose evidence it knew would be central to the case.
13 Had proper pre-trial discovery been sought and made, the
14 proceedings would undoubtedly have been shorter, and the task of
15 the court less onerous. Had the key COFI witness been called there
16 would have been direct testimony on an important issue which the
17 court is now asked to decide instead by inference.
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19 With agreement of all parties, Martin Linsley, C.A., sat
20 as an Assessor during evidence and argument relating to certain
21 complicated statistical issues which are said to be relevant to
22 both liability and damage questions and I am grateful to Mr.
23 Linsley for the able assistance which he rendered.
24

25 I regret that the task of arriving at conclusions on
26 several of the important issues raised has proved so much more
27 time-consuming than the parties could have expected.
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(a) The NLGA Rules

The National Lumber Grades Authority Rules (NLGAR), the Canadian grading rules which are accepted by all parties as applicable to lumber supplied under the contract between Brink and Noranda, were first published in 1977 and incorporate the National Grading Rule (NGR), in fact a set of rules, which emerged from a 1970 industry-wide conference at Chicago.

The importance of the NGR is that it was enacted as a result of discussions in which representatives of both producers and consumers of dimension lumber took part, held under the auspices of the United States Department of Commerce, as a mutually-acceptable statement of quality standards for application throughout the North American lumber industry. At the time of trial the conference had never been reconvened. The Rule had never been changed in any way. The subsequent direction of grading practice had been controlled by grading agencies and their governing bodies, organizations almost exclusively employed by the lumber producers and in many cases, as in that of the defendant COFI, actually organized and operated by them.

Representatives of consumers were not, during the period relevant to this action, consulted in any way with respect to the interpretation and application of the grading rules. Nor were the "guidelines" used by the agencies meant to be available to them.

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4 In some cases--as with those used by the defendant COFI--the
5 guidelines were designated "confidential".
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7 So far as COFI was concerned the guidelines were not
8 apparently to be made known to the parties whose interests would
9 be affected by them, either producers or buyers. Yet COFI, as I
10 have mentioned, is an organization of lumber producers, whose
11 purpose is to advance the producers' interests, and there is
12 evidence that a U.S. grading agency was willing to make them
13 available to mills it served. Both the plaintiff and the defendant
14 Northwood were COFI members, and users of its full range of
15 grading, advisory and other services, the plaintiff being one of
16 the smallest while Northwood and its associated companies are among
17 the largest producers in the world.
18

19 The interpretation of certain provisions of the NGR is
20 important to the outcome of this litigation. . .
21

22 "Economy" is the lowest grade of lumber. The NGR by
23 defining the minimum qualities of lumber in No. 3 or "utility"--
24 the grades immediately above "economy"--thereby establishes the
25 quality "ceiling" for economy lumber. The "bottom" of the economy
26 grade--the minimum standard to be met by lumber supplied to Brink-
27 --is defined, not by the NGR, but by the NLGAR, the Canadian rules.
28 Little importance seems, however, to attach to this minimum
29 standard. The plaintiff's case rests essentially on its claim that

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4 it was denied the "top end" of the economy grade--its assertion
5 that what should have been its best pieces were assigned instead
6 to the No. 3 or utility grades, thereby diluting those grades and
7 impoverishing the economy grade. The plaintiff's case is one of
8 'non-delivery', rather than 'mis-delivery'.

9
10 It is the plaintiff's position that a mill can be said
11 to deliver "economy grade" lumber only if it provides the full
12 range of its production properly falling within that grade.

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14 The NGR and NLGAR, in my view, amply support the
15 plaintiff's contention in this regard--that is to say that a
16 purchaser by grade is entitled to the full 'spectrum' of the mill
17 production in that grade. Such a purchaser cannot be said to
18 receive lumber of the grade contracted for simply because the
19 pieces delivered can be shown to be of a quality at or above the
20 minimum set by the rules for that grade.

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22 This is both implicit, in my view, in the nature of the
23 grading scheme, and also expressly provided by General Provision
24 8 of the NLGAR, which states:

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26 A lumber grade is a grouping of pieces, all
27 slightly different within defined limits, with
28 regard to the end use for which the grade is
29 intended. A parcel or shipment of a specified
grade will be representative and will not be
made up principally of either low or high line
pieces.

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4 Any debate over what size of consignment constitutes a 'shipment'
5 for this purpose seems to me largely irrelevant. If a practice is
6 followed at any mill which results in the 'bumping' of lumber from
7 a lower to a higher grade, that is likely to result in every
8 consignment of the lower grade being deficient, whether single
9 parcel or several truckloads. Logic moreover dictates that if
10 loads from a mill are not in this sense properly "representative",
11 a notional or statistical mixing of such loads with loads delivered
12 from another mill cannot, by means of an "averaging" process,
13 somehow render them representative.

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15 If the "top-end" of the lumber properly belonging to one
16 grade is moved into the next higher grade this will almost
17 inevitably result in failure of both to meet the requirements of
18 the rules--the former being no longer representative of production
19 in that grade, and the latter because sub-standard pieces exceed
20 the five per-cent permitted by the rules. "

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22 A key question in the present litigation is whether this
23 is what happened in the case of the lumber produced by Northwood
24 and supplied by Noranda to the plaintiff.

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26 (b) The Limits of the Claim

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28 The wood-supply contract between Brink and Noranda, dated
29 1978 and effective January 1, 1979, appoints Noranda exclusive

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4 agent for the sale of all Brink's production of re-manufactured
5 lumber and offers Brink a long-term supply of economy lumber from
6 the Northwood mills as raw material.

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8 The contract provides that 60 per-cent of Northwood's
9 production of economy-grade lumber--originally estimated at 23
10 million board feet and later increased to 35 million board feet--
11 is to be made available to Brink "on a weekly basis". Brink is
12 not obliged to take the weekly offering, but should it refuse any
13 such offering Noranda would be entitled "to reduce the agreed-upon
14 supply by this amount". Brink was therefore free to obtain its
15 future wood supply elsewhere to the extent that it pleased, but if
16 it refused any Noranda weekly offering it would to that extent lose
17 its assurance of supply from Northwood.

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19 The wood was to come from any or all of four Northwood
20 mills--Houston, Prince George, Upper Fraser and Shelley.

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22 The contract contains a '*force majeure*' clause on which
23 Brink relies in these proceedings in denying the effectiveness of
24 the termination notice it ultimately received from Noranda. This
25 clause provides that neither party would be obliged to ship lumber
26 if unable to do so because of a strike. It provides that the
27 contract would be "suspended" during any such strike, and that "the
28 terms of this Agreement shall be extended for a period equal to the
29 period of suspension". The contract allowed for termination by

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4 either side on 90-days notice directed to the anniversary date.
5 On September 24, 1986, Noranda gave such notice to cancel,
6 effective January 1, 1987. This was given after Brink indicated
7 it would bring this action, and while a province-wide woodworkers'
8 strike was in progress.

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10 The plaintiff's claim is limited in two particular
11 respects which have obvious potential significance: the claim
12 relates only to lumber which originated at Northwood's Prince
13 George, Upper Fraser and Shelley mills, and only to that supplied
14 from those mills during a 32-month period from November, 1983 to
15 July, 1986, when the strike started. The plaintiff thus accepts
16 that wood supplied from all four mills during the first five years
17 of the contract term, those preceding the start of the claim
18 period, was of contract quality, and also that wood produced at
19 the Houston mill--amounting to half that supplied--continued to be
20 acceptable throughout the claim period.

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22 It is of obvious significance, too, that it was not until
23 July, 1984--eight months into the claim period--that COFI first
24 became Northwood's grading agency.

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26 So the plaintiff maintains that the departure from
27 acceptable grading practice started prior to COFI becoming
28 Northwood's grading agency, and continued thereafter, but that it
29 was reflected in the quality of only half of the volume supplied-

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4 -that produced at three of the four Northwood mills. There is no
5 claim made in these proceedings against the agency employed by
6 Northwood at the time the guidelines are said first to have become
7 known to Northwood, and to have first been used in grading the
8 lumber produced at these three Northwood mills.

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10 The plaintiff's case is complicated also by serious
11 difficulties involved in comparing the quality of raw material
12 which it received during the claim period with that of material it
13 received before and afterwards.

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15 (c) The Grading System

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17 A full description of the operation of the grading system
18 would call for resources far more extensive than those afforded a
19 trial judge in such proceedings as these, and the following is
20 merely an outline, based on less-than-complete evidence led in an
21 action brought by a small participant in the industry.

22
23 The separation of finished boards into NLGA-prescribed
24 grades takes place in the sawmill at what is called a grading
25 'table'--in fact a point on a moving production line close to the
26 end of the process. It is done by employees of the mill. A grader
27 has only a second or two in which to size up the characteristics
28 of a board, probably before its length is finally determined, and
29 to decide whether it qualifies as "No. 1", "No. 2", "No. 3" (or

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"utility") or "economy". The grades sometimes bear other names, and may be broken down or combined, such descriptions as "Japan grade" and "standard or better" being used for variations, but I do not think it necessary to discuss grades other than economy and No. 3 or utility, the latter being two essentially similar grades constituting the next step above economy.

The grader is a highly-skilled member of the sawmill workforce. Because of large differences in pricing as between wood in one grade and the next, an efficient mill can generally be expected to look to its graders to make certain that lumber is placed in the highest grade for which it qualifies. The rules provide for a five per-cent margin of error, so that lumber may be declared "on grade" even though one in 20 boards ought properly to have been classified in a lower grade.

This in-house grading process is subject to overall supervision and control by a grading agency such as COFI.

The agency trains the mill-employed graders and does random checks, conducted twice-monthly in the case of Northwood mills, to ensure that the graders are doing their job properly. By demonstrating what defects are and are not acceptable in each grade the inspections assist the graders in maintaining the proper standards. The agency also acts as arbiter between buyer and seller in the event of disputes which can be settled by

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4 "reinspection", a piece-by-piece check by grading agency personnel
5 of the disputed shipment. Reinspection is the only recourse
6 provided for by the rules where a buyer claims that a shipment
7 received is "off-grade". While this process was repeatedly
8 referred by the defendants as an essential course for the plaintiff
9 to have followed in respect of the complaints it makes in this
10 action, the process is not one which could have resolved the
11 plaintiff's principal complaint.

12
13 Reinspection shows whether the pieces delivered are above
14 the minimum quality standard for the specified grade, but the
15 plaintiff's principal complaint is not that it received wood below
16 the minimum standard for economy but that the shipments which it
17 received did not include what would have been the "top end" of the
18 grade. Its complaint is concerned with wood which it says it
19 should have received but did not--wood which it says was sold
20 instead to others, mainly as utility or No. 3. Re-inspection is
21 not required by the rules as a pre-requisite to the making of a
22 claim of this sort and, had it taken place, would merely have
23 resulted in application of the guidelines and a finding that the
24 pieces delivered were "on grade".

25
26 The instruction of mill graders by the agencies, through
27 published material, grading classes, mill inspections, refresher
28 courses and grading competitions, is intended to ensure that the
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grading practices in fact followed at the mills both accord with the grading rules and are uniform.

Since the rules--the NLGAR, incorporating the NGR--are in many respects ambiguous and obviously incomplete, the work of the agencies has much significance in determining the minimum and maximum standards for each grade.

The interpretation of the rules calls for a very large measure of judgment; this judgment is to be exercised, not by an independent enforcement agency, that is to say one set up jointly by buyers and sellers, but by agencies controlled or employed solely by the producers, and by the NLGA, a producer-controlled rules body. The general provisions of NLGAR encourage buyers to rely on these bodies, notwithstanding their less-than-independent position, to ensure that standards prescribed by the rules are fairly and uniformly enforced.

For the purpose of ensuring that the quality of each piece it receives is no lower than the minimum quality allowed in the ordered grade a purchaser is entitled to call for a reinspection by the grading agency. For the purpose of ensuring that wood received is "representative" of production in that grade the purchaser is equally reliant on application of the published rules by the agency, but in this respect the purchaser's reliance is on the agency's inspection of the mill's production of wood

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4 placed in the higher grades. There is no means of re-inspection
5 provided by the rules by which a purchaser can challenge the wood
6 it receives as not being fully "representative" of production
7 properly falling within that grade. The only means of enforcing
8 that equally important requirement seems to be the bringing of such
9 difficult proceedings as these.

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11 Another producer-controlled organization, Canadian Lumber
12 Standards (CLS), certifies and supervises the inspection agencies.
13 Little was said in evidence as to how it operates. There was
14 nothing said to suggest that it involves representatives of lumber
15 consumers in its work, insofar as it plays any part in the
16 interpretation or enforcement of the rules. The Executive Director
17 of CLS is also Manager of the NLGA, and the two organizations
18 appear, therefore, to be closely linked.

19
20 General Provision 1 of the NLGAR says that the purpose
21 of the rules is "to maintain a standard or measure of value between
22 mills manufacturing the same or similar woods so that uniform
23 qualities will result". General Provision 2 says that "the
24 interpretation of these rules and decisions on grades is vested in
25 the National Lumber Grades Authority". The preface to the Rules
26 says that the NLGA "consists of all lumber manufacturers'
27 associations in Canada that have approved grading agencies, as well
28 as the independent agencies". The reference to "independent
29 agencies" seems to be to grading agencies which are not actually

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4 operated by lumber manufacturers--I heard no evidence of any agency
5 which is "independent" in the sense of being employed by both
6 producers and buyers. Those agencies which are not actually
7 controlled by producers seem to be solely employed by producers,
8 and compete with each other for their business.
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10 The intention of the rules seems to be that those who
11 order Canadian lumber by grade from NLGA mills will receive wood
12 which meets those requirements laid down by the published rules,
13 no matter from which mill it originates. To determine what the
14 requirements are, however, a buyer must know not only what the
15 rules say, but how they are interpreted. That important
16 information can be found out only from a study of the material
17 published by the grading agencies for the guidance of graders--
18 that is to say the material used in the grading courses.
19

20 There is nothing in the rules to suggest that secret
21 directions may be given by the NLGA to the grading agencies
22 authorizing the application by their inspectors of less demanding
23 standards in the inspection and reinspection processes than those
24 officially promulgated and taught.
25

26 No claim is made by the plaintiff against the NLGA, nor
27 did COFI criticize the NLGA for approving the NGR guidelines.
28 Insofar as they contained less demanding criteria than the rules
29 themselves COFI was under no obligation to apply them.

(d) The Confidential Guidelines

The defendant COFI concedes that it applied confidential NGR Guidelines in its inspections of production at mills such as Northwood's and also when re-inspections were called for by purchasers who complained of having received wood which did not meet the published standards for the grade.

The NGR Guidelines were drawn up in 1977 and amended in 1981. They were created and amended by the producer-controlled rules organization in the United States and provided to the Canadian agencies by the NLGA for use in inspections and reinspections, with the request that they be treated as confidential. Considered in the context of the purpose of the rules, the provision authorizing the National Lumber Grades Authority to interpret the rules and "make grading decisions" cannot, as I have said, be taken to authorize the establishment in this way of two quality standards, one promulgated and the other kept secret but in fact applied by inspectors.

In the absence of words authorizing such a practice, the rules must be taken to contemplate the establishment of a single set of criteria which the authority is prepared to disclose and openly apply. No coherent explanation was offered by the defendants for maintaining secrecy with respect to the guidelines, a practice obviously quite contrary to the intent of the NLGAR that

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4 there be uniformity of grading practice. It seems inevitable that
5 application of less demanding criteria by inspectors in the
6 supervisory mill inspections, and in the ultimately adjudicative
7 "re-inspections", would gradually come to the attention of some of
8 the mills--that some would "cotton on" sooner than others. The
9 ultimate objective of most graders is necessarily so to grade the
10 lumber that it will pass inspection, and if necessary re-
11 inspection, subject to the five per-cent allowance for error,
12 without "giving anything away"--and be in this sense "on grade".
13 Graders could not normally be expected to continue to place pieces
14 in a lower grade than that into which they know the inspectors
15 would permit them to be graded.

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17 In leaving the interpretation of the rules to the grading
18 agencies and their rules body, the NLGA, purchasers should, I
19 conclude, be taken to have entrusted those organizations with a
20 duty to act openly and fairly, that is to say in an impartial
21 capacity on which buyers and sellers alike would be able to rely.
22 In applying the rules COFI and its employees were not entitled to
23 act as agents of the sellers, or of the NLGA--a producers'
24 organization--or of any other body. Those involved in their
25 creation must have known, and have intended, that the adoption of
26 undisclosed guidelines, in place of the open exercise of the
27 discretion left to the NLGA and the agencies, was inconsistent with
28 the purpose of the grading system, and would result in some wood
29 being placed in a different grade than that to which it would

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4 otherwise have been allocated under the rules as taught. It must
5 have been apparent to COFI that the guidelines would become the
6 standard to which its producer members would in practice gradually
7 come to grade their production.
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9 I do not overlook the difficulties imposed on the
10 agencies in carrying out their task while under the control of the
11 producers, or obliged to offer their services to the producers in
12 a competitive environment. But other professional organizations,
13 such as chartered accounting firms, have imposed on them similar
14 responsibilities of frankness and impartiality in dealing with
15 their clients' affairs, notwithstanding that this may not always
16 serve their clients' best interests. It was not unreasonable to
17 expect similar impartiality of the grading agencies.
18

19 The plaintiff is a buyer unlike most, if only because it
20 was well aware of the interpretations given to the rules by COFI
21 in instructing the graders. It applied these interpretations in
22 grading its own production for the purpose of sale. To the extent
23 that COFI inspectors may have applied less demanding criteria than
24 those taught, it is not suggested that the plaintiff changed its
25 grading practices to take advantage of this. It is, in my view,
26 impossible to accept that the plaintiff is entitled to complain
27 that COFI applied interpretations which it knew to be generally
28 taught and applied in the industry, and which it used itself in
29 the grading of its own production. Its valid complaint must

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4 necessarily be limited to the use by Northwood of interpretations
5 which were neither published nor taught, which it did not itself
6 apply and of which it had no knowledge.

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8 I conclude that it is only those NLGA interpretations
9 which were openly disclosed that can be regarded as authorized by
10 the NLGAR--that is to say as defining grade standards for the
11 purpose of dealings based on the rules. It follows that the
12 interpretations contained in the confidential guidelines can have
13 had contractual force only if in fact known to the plaintiff, or
14 if they fairly state the meaning which would in any event be given
15 to the openly-promulgated rules.

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17 I must therefore decide to what extent the confidential
18 guidelines authorized the application of less demanding criteria
19 than those in fact taught, or otherwise known to the plaintiff, to
20 what extent such less demanding criteria were in fact applied by
21 Northwood, and to what extent this affected the quality of the wood
22 supplied by Northwood to the plaintiff.

23
24 (e) The Differences

25
26 The differences as between the published rules and the
27 informal guidelines, on which the plaintiff bases its claim, have
28 to do with the permissible extent of two defects which can result
29 in wood being classified as "economy" rather than "utility" or "No.

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4 3": (i) "wane", which is the lack of a corner due to the roundness
5 of the tree, something found on boards cut above or below the
6 centre line which "overlap" slightly the outside of the log; and
7 (ii) "unsound wood", that is to say decay.
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9 The plaintiff contends that, by application of the
10 guidelines, boards having these defects in moderation--those from
11 which the plaintiff could most readily have "remanufactured" pieces
12 of higher-grade--were improperly denied to it, and sold instead to
13 others, mainly as utility or No. 3.
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15 The differences which the plaintiff alleges as between
16 requirements of the rules and of the guidelines are, in the cases
17 of both defects, highly technical. Since the grading system
18 includes no provision for the resolution of disputes such as this
19 by an independent qualified arbiter, and since the parties could
20 not agree on an assessor to guide the court in this field, the
21 court must do the best it can to deal with the issues on the basis
22 of the expert evidence but with the exercise of lay judgment, aware
23 that its analysis will inevitably be imperfect. Only someone with
24 considerable training in the field is truly competent to deal with
25 the technical questions raised and it is the failure of the rules
26 to provide for such an arbiter that results in the dispute having
27 to be resolved in the ordinary courts.
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4 NLGA Rule 124(d) describes the extent to which a shipment
5 of lumber graded above "economy" may have boards with the missing
6 corners called wane. It says that an unlimited number of boards
7 in a shipment may have wane extending to half the thickness and
8 half the width so long as it does not exceed a quarter of the
9 length (referred to at trial as "basic wane") and that up to five
10 per-cent of boards in a shipment may have wane "up to" 7/8 of the
11 thickness and 3/4 of the width for up to a quarter of the length
12 (referred to at trial as "additional wane").

13
14 The confidential guidelines say that the "five percent"
15 rule need be applied only to wane which extends to the full extent
16 of additional wane, and that boards with wane between "basic" and
17 "additional" can be allowed without restriction "on an equivalent
18 basis", the concept of "equivalence" in this context apparently
19 meaning, for instance, that to exceed basic wane in thickness or
20 width the wane must be restricted to less than one-quarter of the
21 length. This interpretation gives the rule the meaning it would
22 have without the words "up to". The guideline also provides that
23 boards may be accepted in the grade above economy with wane
24 completely across the face up to the width of the maximum size of
25 permitted defects called "scantness" or "holes". This sort of
26 defect, referred to as a "wane dip", is not allowed under the rule,
27 and there is nothing in the rules to justify allowing listed
28 defects beyond their specified permitted extent by reference to
29 listed defects of a different sort.

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4 I am satisfied that the wane rules do not, on 'common
5 sense' interpretation, bear the meaning sought to be given to them
6 by the guidelines. There is evidence which suggests that those
7 involved in adopting the guidelines knew this and were seeking to
8 interpret the rules in a way which, if generally known, might
9 result in another conference such as that at which they were drawn
10 up. This seems, indeed, the only rational explanation for the
11 secrecy attached to the guidelines.
12

13 The published rule concerning "unsound wood" in the
14 grades above economy permits "spots or streaks" extending to a
15 third of the cross-section of a board at any point, provided that
16 it does not "destroy the nailing edge".
17

18 The guidelines permit an unlimited area of decay on any
19 face but provide that if the decay is on more than one face it may
20 extend only to one-sixth of the length of the board, and must not
21 destroy the nailing edge in the sense of being wider than "maximum
22 wane", nor be more than twice the length of an allowable knothole
23 when completely through the narrow face.
24

25 With respect to the principal guideline concerning
26 unsound wood, I am unable to say that on a 'common sense'
27 interpretation it properly applies the published rule. Since the
28 rule itself places no limitation on the length of "spots or
29 streaks", it might seem lax enough to permit rot extending the full

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4 length of the board, because a "streak", like the proverbial "piece
5 of string", is necessarily of indefinite length. But that is not
6 a "common sense" interpretation. Some meaning must, on such an
7 interpretation, be given to the words 'spots or streaks' as words
8 of limitation, yet the guidelines largely ignore them. In this
9 regard it is perhaps notable that prior to the enactment of the NGR
10 spots or streaks of unsound wood were generally required by pre-
11 existing rules to be "widely separated".

12
13 To avoid "destruction of the nailing edge" might,
14 however, as the defendants contend, require only that there be
15 sufficient good wood along the narrow surface to hold a nail.

16
17 It seems likely that the framers of the guidelines felt
18 that any attempt to clarify the rule itself respecting unsound wood
19 was likely, too, if it became known to buyers, to provoke
20 controversy, to lead to a reconvening of the meeting with consumers
21 representatives at which the rules had been formulated, and perhaps
22 to result in some more restrictive definition ultimately being
23 adopted. It is, perhaps, notable that since this dispute arose
24 COFI has replaced its confidential guidelines with "instructions"
25 which are said now to be published and to be made generally
26 available to buyers and sellers alike. These instructions limit
27 unsound wood to one patch of up to 1½ inches times the width of the
28 piece in every two feet, or one patch one-third the width times 10
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4 per-cent of the length, certainly a more restrictive allowance than
5 that which had been contained in the confidential guidelines.
6

7 I have so far been unable from the evidence to determine
8 to what extent the concepts included in the guideline definitions
9 of wane and decay were taught by COFI, that is to say the extent
10 to which they would bind the plaintiff.
11

12 (f) The Key COFI Evidence

13
14 The existence of the NGR guidelines first came to the
15 plaintiff's attention during a discussion in August, 1986, between
16 its principal, John Brink, and a COFI inspector, Brian Marsh--that
17 is to say after the guidelines had been used by COFI in inspections
18 and re-inspections for nine years, either in the original 1977 form
19 or as revised four years later, in 1981.
20

21 Mr. Brink had complained to Mr. Marsh about the quality
22 of his shipments from Northwood. Mr. Brink testified that Mr.
23 Marsh said he had recently conducted a re-examination in Texas of
24 a consignment of No. 3 from Northwood's Upper Fraser mill, produced
25 in the summer of 1986, which had been challenged by the purchaser.
26 Mr. Brink said Mr. Marsh told him the problem had been caused by
27 the use by Northwood of the guidelines. Mr. Brink said Mr. Marsh
28 told him that he had been obliged to approve wood on the Texas
29 reinspection under the guidelines which would not have been graded

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4 No. 3 under the NGR, that is to say wood which would be graded
5 under the rules themselves as economy. Mr. Brink said Mr. Marsh
6 told him that "wrongful use and abuse" of the guidelines by
7 Northwood and others caused this sort of problem, and that this had
8 probably resulted in the plaintiff receiving only "low-line"
9 economy lumber from Northwood mills.

10
11 Mr. Marsh denied in evidence that he told Mr. Brink that
12 the quality of the Northwood lumber he reinspected in Texas was low
13 because of use by Northwood of the guidelines.

14
15 Mr. Marsh testified that the principal objection made by
16 the purchaser in Texas was that the wood received from Northwood
17 included wane "dips", defects allowed under the guidelines in No.
18 3 but which would not have been permitted under the rules in any
19 grade above economy. He testified that he had no first-hand
20 knowledge of Northwood using the guidelines but that, as a result
21 of the Texas experience, he thought this was what was happening.
22 He testified that he had seen wood graded at Northwood mills for
23 wane otherwise than as taught at the COFI classes, but that this
24 could have been due to grader error. While Mr. Marsh seemed to
25 agree that wane "dips" might be allowed under the NGR as
26 "equivalent" to other specified defects, or on the basis of "good
27 judgment", this does not seem to have been his own view.
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4 Mr. Marsh said that in mentioning the guidelines to Mr.
5 Brink he was influenced also by an experience he had recently had
6 during an inspection at a mill in the Prince George area operated
7 by a company other than Northwood.

8
9 He said that on this inspection he found many pieces with
10 wane dips and that the mill manager said he had learned from a
11 grader that COFI was permitting them. Mr. Marsh said that he
12 thought it impossible in the long run to keep knowledge of the
13 guidelines from mill personnel because graders watch the inspectors
14 to learn what will be allowed in each grade.

15
16 Mr. Brink was greatly alarmed by what Mr. Marsh told him
17 and called Mr. Marsh's superior, Nils Larsson, COFI's Chief
18 Inspector. Mr. Brink demanded to know more about the guidelines.
19 He demanded a copy in his capacity as a member of a COFI committee.
20 After some delay, and consultation with his superior, Mr. Larsson
21 gave him a copy. Mr. Brink said Mr. Larsson told him the
22 guidelines were being used by Northwood and one other producer,
23 but Mr. Larsson denied this. He said he told Mr. Brink that a
24 couple of mills could be using the guidelines but denied he said
25 that Northwood was one of them. Mr. Larsson testified he had never
26 seen anything at the Northwood mills which would cause him to
27 believe Northwood was using the guidelines.
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4 A matter on which some importance was understandably
5 placed by the plaintiff in resolving the conflict of evidence
6 between Mr. Brink and Mr. Larsson and Mr. Marsh is that Mr. Marsh
7 wrote a memorandum to Mr Larsson, at about the time when these
8 conversations took place, in which he expressed concern about the
9 use of the guidelines and their impact on the output of the mills,
10 and this memorandum was not disclosed at trial by COFI.

11
12 Mr. Marsh denied in his evidence that he mentioned
13 Northwood in this memorandum. He said he wrote it by hand on a
14 multi-copy form and that Mr. Larsson said he would have it typed.
15 Mr. Larsson testified that he sent it to his superior in COFI, Dan
16 Chapotelle, who was also chairman of the NLGA Rules Committee.
17 COFI maintained at trial that none of the copies of this
18 memorandum, handwritten or typed, can now be found. It declined,
19 however, to call Mr. Chapotelle. No reason was advanced for the
20 failure to call this obviously important witness, someone said to
21 have been present during part of the trial.

22
23 The circumstances are such as render the drawing of an
24 adverse inference virtually unavoidable.

25
26 Another COFI staff member who did testify was Reginald
27 Stafford, the quality control supervisor responsible for
28 supervision of grading at the plaintiff's plant during the period
29 relevant to this action. He testified that the plaintiff's graders

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4 and Northwood's could attend the same grading classes, and were
5 taught in the same way how to interpret and apply the rules. Mr.
6 Stafford denied, however, that the plaintiff's graders would learn
7 from his own mill inspection that he operated on the basis of less
8 demanding rules than those taught in the classes. Mr. Stafford
9 said the interest of graders lies rather in knowing why pieces are
10 rejected by COFI inspectors than in knowing why pieces are not
11 rejected. He said that if he was questioned by a mill employee as
12 to why he had passed a piece (that is to say under the guidelines)
13 which would have been rejected under the rules as taught, he would
14 say that he made a mistake.

15
16 While Mr. Stafford may in this way have satisfied
17 employees in a small operation such as the plaintiff's, as the
18 defendants appear to accept, it is hardly likely that such a ploy
19 would long work in larger mills, such as Northwood's.

20
21 So far as the wane guidelines were concerned, an
22 experienced COFI inspector, Joe Chartrand, admitted as much in a
23 conversation with Mr. Brink, the content of which was recorded by
24 Mr. Brink and not contested by COFI. Mr. Chartrand said of wane
25 permitted by the guidelines that quality control people in some
26 mills got to know about it from the COFI inspections, and told
27 their graders. He said this particularly in regard to "wane
28 through the edge" and specifically mentioned Northwood mills as
29 among those where this happened. In this way, said Mr. Chartrand,

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4 the mill graders learned that the inspectors allowed wane beyond
5 the extent allowable as taught in the classes.
6

7 I find that while Mr. Marsh and Mr. Larsson may not have
8 known of the extent to which some Northwood mills had, as a result
9 of inspections or otherwise, become aware of, and fallen in with,
10 the practices sanctioned by the guidelines, Mr. Chapotelle knew and
11 that his evidence would not only have conformed Mr. Chartrand's
12 statement, but probably have gone somewhat further.
13

14 (g) The 'Statistical Case'
15

16 Counsel for the plaintiff emphasized in argument that its
17 case is heavily 'statistical' that is to say that the plaintiff
18 relies on a statistical analysis by which it claims to demonstrate
19 that it experienced an increase in the proportion of wood rejected
20 in its process and a decline in average quality of remanufactured
21 output, during the claim period November, 1983, to July, 1986, as
22 compared with its experience with wood processed at other times,
23 or received from other sources.
24

25 The plaintiff says that its figures show that the
26 Northwood product started to deteriorate in late 1983, so that a
27 smaller proportion of the wood received thereafter was capable of
28 remanufacture into higher-grade pieces, and that the pieces which
29 were so produced were of lower average grade.

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4 With respect to the first of the two approaches it is
5 apparent, as the Assessor, Mr. Linsley, has pointed out, that the
6 validity of the plaintiff's statistical case is very much dependent
7 on the correctness of its assumptions. It is based on assumptions
8 that "downfall" (that is to say loss of wood in the remanufacturing
9 process), was: (i) 20 to 24, say 22, per-cent in respect of economy
10 lumber received from sources other than the three impeached
11 Northwood mills (those at Prince George, Upper Fraser and Shelley);
12 (ii) 22 per-cent in respect of "normal" or average quality economy
13 grade lumber produced in the British Columbia northern interior
14 region; and (iii) 10 per-cent in respect of "rough" lumber from the
15 plaintiff's own "bush mill", a movable facility operated by the
16 plaintiff during part of the claim period to produce boards in the
17 forest for later planing and trimming at the plaintiff's
18 remanufacturing plant in Prince George.

19
20 I have spent many hours, over many months, trying to
21 decide whether these assumptions are reasonable. I accept that
22 statistical evidence has little value if the assumptions are not
23 shown on the balance of probabilities to be reliable. In the end
24 I find it impossible to say that the plaintiff had met the burden
25 which lies on it in this regard.

26
27 The Assessor's calculations show that a one per-cent
28 error in the 22 per-cent assumption with respect to "normal"
29 downfall would make an average difference of about \$65,000 in the

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4 amount claimed in respect of each of the three years. The total
5 claim based on this approach is \$1,247,000, so that an error of 6.5
6 per-cent in the assumption made as to "normal" downfall would be
7 enough to defeat the claim entirely. But I must be equally
8 concerned that what is assumed by the plaintiff to be "normal"
9 downfall in respect of lumber supplied from sources other than the
10 three relevant Northwood mills would not have been so regarded by
11 a knowledgeable independent observer at that time. There is
12 evidence that Northwood's production of economy lumber at the three
13 mills whose production is impeached changed for the worse during
14 this period because of such factors as improved production
15 practices--that is to say the use of better production techniques
16 resulting in more higher grade wood being produced from the same
17 quality of input--and some lowering of quality in the logs
18 processed due to an increased proportion of balsam.

19
20 In deciding whether the challenges to the plaintiff's
21 statistical case have validity, some assistance might reasonably
22 be gained from examining the plaintiff's experience in 1987 with
23 wood obtained from other sources which it considered to be of
24 acceptable quality--that is to say, wood it purchased after
25 termination of the contract with Noranda. The evidence shows that
26 the comparison would not support the plaintiff's case, and that the
27 plaintiff probably knew this to be so.
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4 Mr. Linsley's analysis points out that any error in the
5 assumption that downfall from the plaintiff's own "rough" lumber
6 was 10 per-cent has a much smaller impact on the ultimate
7 calculation of downfall from the Northwood "suspect" wood during
8 the claim period. But an underestimate of four percentage points
9 is in this assumption would still seem to result in overstating the
10 claim by well over 20 per-cent.

11
12 It seems to me that the key assumptions are those
13 relating to the plaintiff's experience of so-called "normal"
14 downfall--that attributed to lumber which properly conforms to the
15 rules, that is to say lumber provided by Northwood mills prior to
16 the claim period, that provided by the Houston mill, and that from
17 other mills whose product was regarded by the plaintiff as
18 acceptable--and its comparability with the plaintiff's experience
19 in processing the lumber of which it complains in this action. The
20 assumptions made by the plaintiff in this regard have not been
21 shown to be supported by actual experience. There is evidence to
22 suggest, indeed, that downfall suffered by the plaintiff in
23 processing what it regards as acceptable material from other
24 sources after the claim period was as high as 27 per-cent. The
25 plaintiff vigorously opposed comparison of its experience during
26 the claim period with its experience afterwards, despite the
27 existence of factors which indicate, in my view, that this might
28 well have been a more helpful comparison.
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4 Combined with other explanations which can reasonably be
5 given for fluctuation in downfall figures--explanations having
6 nothing to do with changes in grading standards--I find it
7 impossible to accept the statistical case based on increased
8 downfall as establishing loss which the plaintiff in fact suffered
9 as a result of application of the guidelines. The most that can
10 be said is that the figures are not inconsistent with some such
11 loss having been experienced by the plaintiff.
12

13 As to the suggestion made by the Assessor that downfall
14 from the plaintiff's own 'rough' lumber and from the so-called "top
15 end" of the economy grade might be taken as similar, this was, of
16 course, as Mr. Linsley emphasized, an arbitrary assumption, one
17 which might or might not be supportable by evidence. There was no
18 evidence adduced in support of it.
19

20 With respect to the second statistical approach, that
21 based on decline in average quality of output, the evidence, as a
22 whole seemed to me to show that it is equally likely there was in
23 fact some improvement in quality mix during the claim period. This
24 may largely have been due to the plaintiff's decision to remove,
25 and use for 'chipping', what would have been the lowest-quality
26 'studs' it produced. That decision also resulted in increased
27 downfall, a complicating factor in the comparative downfall
28 analysis. The decision to take out the 'bottom' studs was
29 motivated by market resistance which had started prior to the claim

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4 period but may have been accelerated to some degree thereafter by
5 increased 'low-line' production due to a lowering of the average
6 quality of the incoming material.

7
8 I find it impossible, on the basis of the evidence as a
9 whole, to draw any relevant conclusion from either of the
10 statistical approaches. The figures are not inconsistent with some
11 loss having been experienced as a result of deterioration in the
12 quality of the Northwood lumber during the period, but that could
13 have resulted from unrelated causes.

14
15 (h) The Loss Proved

16
17 I have reached the conclusion that as a result of
18 application of the guidelines by COFI on its inspections at
19 Northwood's mills some lowering of grading standards probably
20 occurred causing loss to the plaintiff of some volume of wood
21 which, but for their use, would have been placed in the economy
22 grade, and which as a result of their use was placed instead in
23 higher grades, this being the better material in the grade and that
24 most suitable for the plaintiff's purposes.

25
26 This loss is not proved by the statistical evidence based
27 on analysis of mill downfall and production mix, nor does that
28 evidence provide an acceptable basis for determining the quantum
29 of any loss which may have been experienced.

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4 The evidence which I accept as establishing the loss
5 described chiefly emanates from COFI employees. I accept that
6 evidence as showing that some Northwood mills probably graded to
7 some extent to standards accepted by the COFI inspectors for
8 inspection and reinspection purposes, rather than to those
9 officially promulgated by COFI and taught in the grading classes.
10 The Texas reinspection, in my view, shows this probably to have
11 been so, and Mr. Chartrand confirmed it to Mr. Brink. I accept Mr.
12 Mr. Brink's evidence that Mr. Chapotelle told him his problems
13 might be resolved shortly, and that this was said at a time when
14 changes in the guidelines were being discussed.

15
16 Mr. Stafford's evidence demonstrates how the guideline
17 standards could have influenced some Northwood personnel while
18 being concealed from the plaintiff's staff. The failure of COFI
19 to call Mr. Chapotelle, the person who knew more than any other
20 COFI employee about these matters, confirms me in that conclusion.
21 So does COFI's failure to produce Mr. Marsh's memorandum, or to
22 explain what has happened to the several copies of that memorandum,
23 and its failure to say whether or not the memorandum led to further
24 discussion or documentation after it reached Mr. Chapotelle, all
25 these being matters about which Mr. Chapotelle would obviously have
26 been the most knowledgeable person.

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4 But, above all, the evidence indicates that the purpose
5 of the guidelines was in subtle ways to influence grading
6 standards--to do so by "interpretation", rather than by amending
7 the rules themselves--and there is evidence that Northwood gave
8 instructions to its graders to conform with the wane dip guidelines
9 informally promulgated by COFI.
10

11 I conclude that as a result of COFI's use of the
12 guidelines, the grading standards at some Northwood mills were, not
13 surprisingly, to some extent below the standards which would
14 otherwise have been enforced. The drop was not, of course, a
15 dramatic one because that would inevitably have been noticed by
16 purchasers of the higher grades, and there is evidence from such
17 purchasers who noticed no such change. Having in mind the size and
18 standing in the industry of the Noranda-Northwood organization, the
19 possibility that it was unaware of the standards applied in the
20 producer-controlled grading system for almost a decade throughout
21 the North American lumber industry seems inherently improbable.
22 I say that particularly because of the evidence of a leading expert
23 in the field, Mr. Earl Jones, of the Southern Pine Inspection
24 Bureau, a witness for the defendant COFI, who testified that his
25 agency would give a copy of the guidelines to its subscriber mills
26 if requested, an indication that the guidelines cannot have been
27 unknown among producers in the United States.
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4 There is, as I have said, evidence that Northwood
5 did have some knowledge of COFI wane guidelines, and certainly it
6 was allowing wane 'dips' in grades above economy during the spring
7 and summer of 1986, and perhaps before that. Northwood's quality
8 control people did not have copies of the guidelines, but they were
9 aware of some things which COFI permitted as a result of them, and
10 to some extent reflected this in their grading.

11
12 I will invite counsel to make further submissions,
13 initially in writing, to assist the court in quantifying the
14 plaintiff's resulting loss, and to address the matters reserved at
15 trial for later argument.

16
17 (i) The Alleged 'Conspiracy'

18
19 Much time was spent at trial in exploring various
20 dealings between the plaintiff and personnel of the defendants
21 Northwood and Noranda--evidence concerning such matters as a claim
22 for excessive moisture content in Northwood lumber, negotiations
23 concerning the establishment of a 'market' price for the purposes
24 of the wood-supply contract, evidence of difficulties experienced
25 by Mr. Brink in his relationship with some of the personnel of
26 these defendants and of his supply having been suspended at one
27 point--but I find very little of it useful in resolving the issues
28 as they emerge from the plaintiff's argument.
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4 I assumed, perhaps wrongly, that the purpose of this
5 wide-ranging inquiry into the course of dealings between the
6 plaintiff and those defendants was to establish the existence of
7 the conspiracy to injure of which counsel spoke in opening, or at
8 least some ill-will towards the plaintiff consistent with a desire
9 to do the plaintiff harm. Little was made of this in the
10 plaintiff's closing submission. The existence of an agreement
11 between COFI and Northwood and Noranda, whereby the latter were
12 provided with copies of the guidelines while the plaintiff was not,
13 with a view to harming the plaintiff, was not supported by any
14 evidence. It seems to have been an assumption made by Mr. Brink
15 as a result of his, perhaps understandable, sense of outrage when
16 he discovered the existence of the guidelines and felt that his
17 company had been ill-used by the defendants.
18

19 I find the claim based on conspiracy to injure or to
20 induce a breach of contract has not been proved. It has not been
21 shown that the defendants made such an agreement, nor that they
22 had the intent necessary to commit such wrongs.
23

24 I do accept that Noranda increased its pricing to the
25 plaintiff in a brusque and insensitive way, without prior
26 discussion of the figures being considered, and that the plaintiff
27 was referred to at a Noranda-Northwood meeting as a "captive". The
28 evidence does not show the prices charged to have been above
29 'market' level, a necessarily vague and unstable concept in an
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4 industry in which pricing depends on many variables, including
5 specifications as to length, volume purchased and, of course,
6 availability of competitive material at the date of order. The
7 fact that the plaintiff's output was committed to sale on
8 commission through Noranda's marketing organization certainly gave
9 the plaintiff's business special value to Noranda, but that could
10 not affect the market value of the economy raw material which
11 Noranda sold to it. The use of the term "captive" in relation to
12 Brink was not inaccurate in the circumstances, but I do not think
13 it adds anything to the plaintiff's case.

14
15 It follows that the claims based on conspiracy must be
16 dismissed as against all defendants.

17
18 (j) Other Claims Against Noranda

19
20 The claims in contract against Noranda are based on
21 failure to meet the contract quality under the NLGAR, and
22 particularly General Provision 8, breaches of the warranty of
23 fitness implied by Section 18(a) of the Sale of Goods Act, R.S.B.C.
24 1979, Chapter 370, termination of the contract without proper
25 notice, refusal to the plaintiff of the opportunity to decide as
26 between the Northwood mills from which its raw material would be
27 supplied, and breach of fiduciary duty arising from agency.

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4 There is also the claim in tort for conspiracy to injure
5 which I have already dealt with.
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7 I have said that the wood supplied probably failed to
8 meet the requirements of General Provision 8, insofar as the
9 guidelines used by COFI in inspections and re-inspections were
10 contentious, differed from those promulgated and taught and were
11 adopted by Northwood. To that extent the wood supplied could not
12 be said to have been of contract quality, and the plaintiff is
13 entitled to compensation.
14

15 The evidence does not, however, establish that the wood
16 supplied was unfit for the plaintiff's purpose.
17

18 It is, of course, plain that the lumber was physically
19 capable of being successfully used for that purpose, and that it
20 was so used over the 2½-year period to which the claim relates.
21 The plaintiff's complaint is not that the wood could not be so used
22 in a physical sense but that its use for 'remanufacturing' was
23 unprofitable. That obviously could have resulted from the manner
24 in which the plaintiff chose to carry on its operation. It could
25 also have been due to the 'spread' between market prices of the
26 plaintiff's input and output during the claim period not being
27 sufficient to provide the 'margin' needed for profitable operation
28 of the plaintiff's business.
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4 The warranty of fitness does not, in my view, normally
5 amount to an assurance that the purchaser of raw material will be
6 able to profit from its processing and resale.
7

8 No authority was referred to by the plaintiff in support
9 of that proposition and I think it a mis-statement of the statutory
10 warranty to construe it in effect as a guarantee by a supplier of
11 its purchaser's profit. It may be notable that in the leading case
12 of Cammell Laird & Co. v. The Manganese Bronze & Brass Co., [1934]
13 A.C. 402 (H.L.), which involved the supply of a ship's propellers,
14 Lord Wright observed that the warranty did not go beyond an
15 assurance that the propellers would "work" in the intended
16 application, observing (at pages 424-5):
17

18 . . . if the propeller worked efficiently as
19 a propeller, it would not matter to the
20 respondents [the sellers] if owing to something
in the design of ship or engines, it could only
propel the ship at two miles an hour.

21 No case was cited in which the statutory warranty of suitability
22 has been interpreted as a warranty of "economic" suitability, and
23 I have difficulty in conceiving of a circumstance in which it would
24 be so construed. I do not believe it could, on the facts of the
25 present case, reasonably be so applied.

26
27 Nor, in my view, does the evidence establish that the
28 plaintiff could not have made a profit from the wood it received
29 at the prevailing 'spread' in market prices. That would, of

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4 course, depend very much on how the plaintiff chose to carry on its
5 operation--the costs it chose to incur, the extent to which it
6 chose to utilize its facilities for the processing of material from
7 other sources, so as to reduce the share of fixed costs allocated
8 to production from the material in question, and the technology and
9 manufacturing techniques it chose to employ.

10
11 But I am in any event doubtful that the warranty of
12 fitness is applicable in the present case, because General
13 Provision 6 of the NLGAR provides that "material supplied in
14 accordance with these rules is not graded with the intent that it
15 be suitable for remanufacturing to smaller sizes". This
16 possibility was not, however, fully explored.

17
18 The claim relating to termination of the agreement
19 without due notice is based, firstly, on general allegations of
20 unreasonableness and unconscionable conduct and, secondly, on
21 construction of Clause 15, the termination clause, with Clause
22 14(a), the 'force majeure' clause, as the latter relates to
23 interruption due to labour disputes. The notice given by Noranda
24 was dated September 24, 1986, half way through the five-month
25 industry-wide woodworkers' strike, and was directed to January 1,
26 1987, the contract anniversary date.

27
28 The general attack on the termination clause for
29 unreasonableness, and on the ground that its use in the particular

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4 circumstances was unconscionable or oppressive, and the contention
5 that the court should, by analogy to employment cases, substitute
6 a 'reasonable' period of notice, seem to me wholly unfounded. The
7 provision was not wanting in mutuality; it was clearly there for
8 the potential benefit of either party. The period of three months
9 has not been shown to be unreasonably short. Termination of the
10 contract during the strike, rather than while the plants were
11 operating normally, was not shown to have resulted in any extra
12 burden being cast on the plaintiff.

13
14 I should add that nothing has been put forward which
15 would support the challenge to effective termination on the ground
16 described by counsel as "undue influence".

17
18 I turn, therefore, to Clauses 14(a) and 15.

19
20 Clause 14(a) provides that in the event of failure by
21 either party to deliver lumber because of certain '*force majeure*'
22 conditions, including strikes, the agreement "shall be suspended
23 from the date thereof until the cause of such failure is remedied
24 or ceases" and "the terms of this Agreement shall be extended for
25 a period equal to the period of suspension". Clause 15 provides
26 that the agreement continues for one year and thereafter "from year
27 to year unless either party has given 90 days notice in writing to
28 the other to terminate the Agreement on the second or any
29 subsequent anniversary of the Agreement".

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4 I understood counsel to contend that the effect of the
5 *force majeure* clause was to put forward the contract anniversary
6 date for the purposes of termination by a period equal to that of
7 the strike, so that the 90-days notice would run effectively from
8 the end of the strike, say January, 1987 to April, 1987.
9

10 The clause appears beside the notation "Failure to Ship".
11 Its purpose, so far as supply of wood by either party is concerned,
12 seems to me to be to ensure that an additional period will be
13 allowed to provide the guaranteed annual minimum quantity which
14 each has contracted to provide. It is notable that the clause goes
15 on to provide that should the inability to deliver continue for six
16 months "either party may by notice in writing to the other
17 terminate this Agreement". The intention is that should an
18 interruption continue for that long there will be a right of
19 termination without notice. That does not seem to me at all
20 consistent with the anniversary date being extended for termination
21 purposes in the event of an interruption of lesser duration. The
22 provision that "the terms (plural) of this Agreement shall be
23 extended for a period equal to the period of suspension" seems to
24 me to refer to *terms* such, as I have said, as that requiring
25 delivery of a particular quantity of wood within a 12-month period,
26 rather than to the *term* of the contract. By "suspension" of the
27 agreement is meant suspension of performance under it and by
28 "extension" is meant extension of time for performance.
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4 The interpretation which the plaintiff urges would seem
5 to result in constant amendment of the anniversary date, as periods
6 of interruption accumulated, and denial of the right to terminate
7 during a strike of less than six months. I do not think either
8 result was intended.
9

10 Had I come to a different conclusion, I doubt I would
11 have been able to award more than nominal damages. The evidence
12 shows that the plaintiff obtained its input requirements from other
13 sources after the strike ended, and I recall no evidence that it
14 would have been able to process as well the minimum quantity which
15 would have been made available to it under the agreement with
16 Noranda. To the extent that the plaintiff did not process as much
17 lumber during the three months after the strike ended as it did
18 during the three months before the strike, the evidence does not
19 establish that this was due to the non-availability of economy
20 grade lumber in the open market.
21

22 The claim against Noranda for breach of the supply
23 agreement by refusing the plaintiff the opportunity to reject wood
24 from some of the Northwood mills, and accept that from others, was
25 referred to by counsel as Noranda's insistence that the plaintiff
26 take "all or nothing". It involves consideration of Clause 2 of
27 the agreement which, having said that Noranda (there referred to
28 as "Northwood") will supply Brink with 60% of the Northwood
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4 production of economy lumber "provided Brink at all times pays
5 market price", goes on to provide:

6
7 This economy lumber is to be offered to Brink
8 on a weekly basis, and should Brink refuse to
9 accept this weekly quantity, Northwood shall
10 have the right to reduce the yearly agreed upon
11 supply by this amount, and to sell this
12 quantity elsewhere.

13
14 The clause contemplates a weekly offering, and that the plaintiff
15 will either accept or reject "this weekly quantity". I think that
16 Noranda correctly interpreted the clause as meaning that the amount
17 offered each week--which would presumably have to represent about
18 1/52 of the yearly volume contracted for--must be accepted in total
19 or rejected in total, and that the plaintiff would not therefore
20 be able to designate from which of the mills it would come, or
21 otherwise to accept some only of the offering.

22
23 The plaintiff was, of course, entitled to reject any
24 shipment on the ground that it failed to meet the requirements of
25 the NLGAR, as the "applicable grading rules" referred to in the
26 agreement. But the plaintiff did not reject any wood on that
27 ground. It said simply that it did not wish to have any wood from
28 a particular mill, and this was not, in my view, open to it under
29 the terms of the agreement.

30
31 The final claim against Noranda is that for "breach of
32 fiduciary duty" arising out of agency.

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4 It is based on the contention that Noranda, as Brink's
5 agent, owed the plaintiff a duty of loyalty which it breached in
6 its dealings with its own associate company, Northwood,
7 particularly those concerning the pricing of lumber supplied to the
8 plaintiff. But in my view Noranda's position under the agreement,
9 so far as concerns the supply of economy grade raw material, is
10 clearly that of vendor only, and that it is only with respect to
11 sale of the plaintiff's output that Noranda could be described as
12 its agent and therefore subject to fiduciary obligations.

13
14 Plaintiff's counsel asserts that once a party becomes
15 the agent of another a fiduciary duty arises for all purposes. No
16 authority was cited for that proposition.

17
18 The present agreement seems to me to be so drawn so as
19 clearly to create different relationships for different purposes.
20 It is, in my view, only with respect to the one of them--the sale
21 of the plaintiff's remanufactured product--that a fiduciary duty
22 could arise from agency. As a result of the sale of economy lumber
23 by Noranda to the plaintiff no fiduciary duty could arise. I do
24 not understand, then, how the existence of the agency relationship
25 in the other connection could change this fact. No basis was
26 suggested for placing such a construction on the agreement and I
27 know of no other basis on which it could arise.
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4 To the extent that the plaintiff can, in the manner which
5 I have described, establish that the lumber failed to correspond
6 to standards established by the NLGAR as officially promulgated and
7 taught, or otherwise known to it, it is entitled to recover from
8 Noranda according to the ordinary rules governing the assessment
9 of damages for breach of warranty in the sale of goods, presumably
10 in a sale of goods by description.

11
12 No claim has been established to any other damages
13 against Noranda, including punitive damages. Nor has a right been
14 established to an accounting of profits.

15
16 If any damages can be proved, they will in my expectation
17 be modest in relation to those claimed. Should the plaintiff be
18 unable to establish its damages in the sense described, it will be
19 entitled to nominal damages.

20
21 (k) The Claims Against Northwood

22
23 The claims against Northwood are in tort, essentially for
24 conspiracy and inducing breach of contract. I have already said
25 there is no evidence at all to support the claim that Northwood
26 made an agreement with COFI to injure the plaintiff by applying the
27 guidelines, or in any other respect. Insofar as there may have
28 been breach of the contract under which Noranda was to provide
29 economy grade lumber to the plaintiff there is no evidence that

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4 such breach was induced by Northwood. No case in negligence was
5 effectively articulated so far as Northwood is concerned. The
6 company seems to me to be simply a supplier to the plaintiff's
7 supplier, its duties being in contract to its affiliate, Noranda,
8 which, of course, makes no claim against it.

9
10 (1) The Claims Against COFI

11
12 The claims against COFI are under its contract with the
13 plaintiff as a member to which it provided its advisory services
14 and also in tort for conspiracy and negligence.

15
16 I have already found that COFI acted without authority
17 under the rules in applying the confidential guidelines. It is in
18 my view responsible to the plaintiff, both in contract and in tort,
19 for any loss suffered as a consequence. I have already said there
20 is no evidence to support the plaintiff's claim with respect to a
21 conspiracy between COFI and others to injure it.

22
23 The liability in contract arises from the existence of
24 an unwritten agreement whereby, in consideration for a fee based
25 on the plaintiff's production, COFI agreed to provide its full
26 range of membership services--not merely those related to grading
27 of the plaintiff's production. There is evidence that COFI would
28 not permit members to take its grading service alone--there was to
29 be no "cafeteria-style" choice among the available services. It

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4 required them also to take its advisory, promotional and other
5 business services. There is evidence also that COFI agreed to
6 advise the plaintiff on its incoming lumber, and that, in a rather
7 inadequate sense, it set out to do so.
8

9 COFI did not, however, tell the plaintiff about the
10 confidential guidelines. It refrained from mentioning them both
11 before and after it became also Northwood's grading agency. It was
12 only in August 1986, nine years after it had first adopted the
13 guidelines, that it told the plaintiff about them. COFI could
14 not, in my view, accept the position of a business advisor to a
15 member such as the plaintiff and respond in the way it did to the
16 plaintiff's enquiries concerning its raw material without
17 disclosing this obviously important fact.
18

19 The fact was one which COFI was free to disclose since
20 the 'confidence' was not imposed by any legal duty, and moral duty
21 would certainly have demanded disclosure.
22

23 There was also, I find, a tort law duty of care owed by
24 COFI to the plaintiff arising from the reliance which the plaintiff
25 reasonably placed on COFI to grade the Northwood lumber in
26 accordance with openly-authorized interpretations of the NLGAR, a
27 reliance of which COFI was aware, and had, indeed, invited, and
28 this duty was, in the sense I have mentioned, breached. The
29 application of informal guidelines less restrictive than the
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4 openly-taught rules would inevitably result in breach of General
5 Provision 8, one of the rules which the plaintiff would rely
6 on COFI to enforce as Northwood's grading agency.
7

8 What, then, would have happened if COFI had disclosed the
9 guidelines to the plaintiff before the start of the claim period
10 and had told the plaintiff that they were being applied throughout
11 the industry, and that they were probably being used by the grading
12 agency then employed by Northwood? What would have happened had
13 COFI observed what plaintiff's counsel calls its "duty to warn"?
14 What loss would have been avoided? These questions were not
15 addressed in argument, and the answers are far from obvious.
16

17 But I do not mean to foreclose the possibility that COFI
18 is liable with Noranda for damages due to failure to ensure that
19 the lumber supplied met the proper standards. Both seem to me to
20 have been under that duty to the plaintiff in law. This matter,
21 again, was not fully addressed in argument, nor has there been
22 argument with respect to a right of indemnity in favour of one
23 defendant against the other.
24

25 If damages in the sense mentioned cannot be quantified,
26 the plaintiff is entitled as against COFI to recover nominal
27 damages for breach of contract.
28
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